

This is a specimen. It is produced by the same engine that generates a purchased Bank-Ready DPR, from constructed inputs for an illustrative site. It is not a client project, not an anonymised one, and the figures describe no real applicant. It is published so you can see the document before deciding whether to pay for one.

Read the verdict, not just the format. This project does not clear normal debt-service standards, and the report says so in Section 22 rather than burying it. That is the product: an appraisal that will tell you no. Your own numbers will produce their own answer.

DETAILED PROJECT REPORT

Setting up of a 60 kW DC fast EV charging station

Installed charging capacity: **60 kW** | 2 charging guns | Sanctioned power: **160 kVA**

SUBMITTED BY

M/s Illustrative Mobility Ventures Private Limited

Private Limited Company

SUBMITTED TO

_____ **Bank**

Particulars	Amount (INR)
Total cost of project	37,15,068
Promoter's contribution	13,00,274 (35.0%)
Capital subsidy / incentive	0
Term loan applied for	24,14,794 (65.0%)

Term loan requested: Rupees Twenty Four Lakh Fourteen Thousand Seven Hundred Ninety Four Only

Date of report: 22.08.2026

1. Executive summary

M/s Illustrative Mobility Ventures Private Limited, Private Limited Company, proposes to set up a public electric vehicle (EV) charging station at Illustrative site on a state highway approach road, Illustrative town, Telangana. The station will have an installed charging capacity of 60 kW across 1 charger(s) with 2 charging guns, backed by a 160 kVA HT service connection from TSSPDCL.

The engineering, procurement and construction (EPC) scope — supply, installation and commissioning of chargers, transformer, panels, cabling, earthing and the charge point management system (CPMS) — is yet to be awarded; no EPC contractor has been appointed and no vendor quotation is held, so equipment costs in this report are taken from catalogue rates and should be re-confirmed against a firm quotation before submission.

Installed charging capacity	60 kW
Number of chargers / guns	1 / 2
Sanctioned power requirement	160 kVA
Energy dispensed — Year 1	47,520 units (132 units/day)
End-user tariff — Year 1	INR 20.00 per unit
Total cost of project	INR 37,15,068 (INR 37.15 lakh)
Promoter's contribution	INR 13,00,274 (35.0%)
Term loan requested	INR 24,14,794 (65.0%)
Debt : equity ratio	1.86 : 1
Repayment	90 months after a 6-month moratorium
Rate of interest assumed	10.50%
Revenue — Year 1	INR 9,50,400
Revenue — Year 3	INR 15,41,929
EBITDA — Year 1	INR 2,63,932 (27.8% of revenue)
Average DSCR	1.19
Minimum DSCR	0.64
Project IRR	2.48%
Equity IRR	-8.04%
NPV @ 12.0%	INR (12,36,841)
Payback period	7.2 years

The project generates an average debt service coverage ratio of 1.19 over the repayment period with a minimum of 0.64, and a project internal rate of return of 2.48%. On this basis the applicant requests sanction of a term loan of INR 24,14,794 (Rupees Twenty Four Lakh Fourteen Thousand Seven Hundred Ninety Four Only).

Points flagged for the appraising officer

- PRICE NOT CONFIRMED — '60 kW CCS2 DC Fast Charger (2 guns)' is costed at INR 10,00,000 from the catalogue, which is an indicative placeholder, not a vendor quotation. Replace it with your quoted rate before bank submission.

Particulars	Details
Name of the borrower	M/s Illustrative Mobility Ventures Private Limited
Constitution	Private Limited Company
Date of incorporation / commencement	
CIN / Registration number	
PAN	
GSTIN	
Udyam / MSME registration	
Registered office	
Authorised contact	, Director
Telephone / Email	/
Existing line of business	None — this would be the applicant's first charging site.
Latest audited turnover	INR 0
Bank / branch	—
Existing credit facilities	Nil

3. Promoter profile

Name	Age	Qualification	Experience	Role	Stake %	Net worth (INR)
Promoter A (illustrative)	38	B.E.	9	Director	100.0	50,00,000

Aggregate promoter net worth: INR 50,00,000. The promoters' contribution of INR 13,00,274 is proposed to be met from own sources and internal accruals.

4. Project description and location

Site is located on a high-traffic corridor with fleet and inter-city EV movement.

SPECIMEN — ILLUSTRATIVE, NOT A CLIENT PROJECT		EV INFRA ADVISORY
Project	Setting up of a 60 kW DC fast EV charging station	
Site address	Illustrative site on a state highway approach road	
City / District / State	Illustrative town / Medak / Telangana	
Site area	5,000 sq ft	
Land status	Owned	
Land owner	Self	
Lease rent	Not applicable — owned premises	
Lease tenure / escalation	0 years, 0.0% p.a.	
Distribution licensee	TSSPDCL	
Service connection	HT — 160 kVA	
DISCOM tariff category	EV Charging Station - HT	
Implementation period	4 months from sanction	
Proposed date of commercial operation		
EPC / technology partner		
Nearest competing station	10	

5. Technical configuration

5.1 Charging equipment

Model	Type	Rated kW	Guns	Qty	Rate (INR)	GST %	Amount (INR)
60 kW CCS2 DC Fast Charger (2 guns)	DC Fast	60	2	1	10,00,000	5	10,50,000
Total		60	2	1			10,50,000

5.2 Power supply and electrical infrastructure

Item	kVA	Qty	Rate (INR)	GST %	Amount (INR)
160 kVA HT service - transformer, panel, cabling, earthing	160	1	12,00,000	18	14,16,000
Total					14,16,000

5.3 Scope of supply and technology

- Supply, installation and commissioning of the chargers conforming to applicable IS standards, with CCS2 / Type-2 connectors as specified above.
- Commissioning of every charger on the CPMS (charge point management system) with OCPP-compliant remote monitoring, session management and settlement.
- Transformer, HT/LT panel, cabling, earthing and protection works to the distribution licensee's specification for a 160 kVA connection.
- Mobile application for discovery, session initiation, digital payment and invoicing.
- Manufacturer's warranty of 24 months from the date of supply; annual maintenance thereafter.
- Civil works comprising foundation, canopy, paving, drainage, illumination, CCTV surveillance, fire safety and customer amenities.

- India's EV transition is policy-backed at both central and state level, with charging infrastructure recognised as a de-licensed activity — any person may set up a public charging station subject to technical and safety standards.
- Fleet operators, aggregators and commercial vehicle segments provide anchor demand with predictable, high-utilisation charging patterns, in contrast to the more variable private-car segment.
- The project assumes a conservative Year 1 utilisation of 4.00 hours per day against 24 hours of availability — roughly 16.7% of theoretical capacity — rising to 6.00 hours per day by Year 8.
- At an end-user tariff of INR 20.00 per unit against a landed power cost of INR 6.00 per unit, the station retains a gross spread of INR 14.00 per unit before operating costs.
- Site is located on a high-traffic corridor with fleet and inter-city EV movement.

Demand risk is addressed further in Section 17 (risk assessment) and quantified in Section 16 (sensitivity analysis).

7. Cost of the project

Cost component	Basic (INR)	GST (INR)	Total (INR)
A. Charging equipment			
— 60 kW CCS2 DC Fast Charger (2 guns) (60 kW x 1 no(s), 2 guns each)	10,00,000	50,000	10,50,000
Sub-total — A. Charging equipment	10,00,000	50,000	10,50,000
B. Power supply & electrical infrastructure			
— 160 kVA HT service - transformer, panel, cabling, earthing (160 kVA)	12,00,000	2,16,000	14,16,000
Sub-total — B. Power supply & electrical infrastructure	12,00,000	2,16,000	14,16,000
C. Civil works & site development			
— Civil works - foundation, plinth, flooring & drainage	1,50,000	27,000	1,77,000
— Canopy / shed structure with roofing	2,00,000	36,000	2,36,000
— Site development - paving, kerbing, parking bays & marking	1,00,000	18,000	1,18,000
— Customer amenity block - rest area, washroom, seating	50,000	9,000	59,000
Sub-total — C. Civil works & site development	5,00,000	90,000	5,90,000
D. Other assets & utilities			
— Illumination, CCTV surveillance & safety signage	80,000	14,400	94,400
— Fire safety equipment & first-aid station	50,000	9,000	59,000
— Branding, signage & wayfinding	50,000	9,000	59,000
— Networking, internet leased line & IT hardware	40,000	7,200	47,200
Sub-total — D. Other assets & utilities	2,20,000	39,600	2,59,600
E. Contingency @ 3.0% of hard cost			99,468
F. Pre-operative and professional expenses			0
G. Margin money for working capital			3,00,000
Total cost of project			37,15,068

Total cost of project: Rupees Thirty Seven Lakh Fifteen Thousand Sixty Eight Only.

GST has been capitalised into the project cost as the entity does not propose to claim input tax credit on capital goods.

charging capacity proposed at this site.

8. Means of finance

Source	Amount (INR)	% of project cost
Promoter's contribution (equity / quasi-equity)	13,00,274	35.00
Capital subsidy / state incentive	0	0.00
Term loan from bank	24,14,794	65.00
Total	37,15,068	100.00

Term loan — proposed terms	Details
Amount	INR 24,14,794
Purpose	Acquisition and installation of EV charging equipment, transformer and allied electrical and civil infrastructure
Rate of interest (assumed)	10.50%
Moratorium on principal	6 months
Repayment period	90 monthly instalments after moratorium
Door-to-door tenor	96 months
Repayment mode	Equal Principal
Debt : equity ratio	1.86 : 1
Credit guarantee	CGTMSE cover proposed

Assumption	Basis
Installed capacity	60 kW as per Section 5.1
Usable capacity factor	55%
Utilisation — Year 1	4.00 hours per day over 360 operating days
Utilisation — terminal year	6.00 hours per day over 360 operating days
Energy dispensed — Year 1	47,520 units
End-user tariff	INR 20.00 per unit, escalated at 4.0% p.a.
Cost of power	INR 6.00 per unit, escalated at 4.0% p.a.
Operator / CPO fee	INR 2.00 per unit, escalated at 5.0% p.a.
Revenue recognition	Gross — the borrower bills the end user and pays for power and operations
CPMS subscription	INR 200 per charger per month plus GST, from Year 2 (Year 1 free with supply)
Annual maintenance	Included in the per-unit operator fee; equipment is under warranty for 24 months
Payment gateway charges	2.00% of revenue
Insurance	0.50% of gross block per annum
Other fixed overheads	Manpower INR 12,000, administration INR 5,000 and marketing INR 3,000 per month, escalated at 5.0% p.a.
Depreciation	Straight line — chargers 10 years, electrical infrastructure 15 years, civil works 25 years, other assets 10 years
Pre-operative expenses	Amortised over 5 years
Income tax	25.17% of taxable profit, after set-off of brought-forward losses
Discount rate for NPV	12.0%

10. Projected profitability

All figures in INR.

SPECIMEN — ILLUSTRATIVE, NOT A CLIENT PROJECT						EV INFRA ADVISORY		
Energy dispensed (units)	47,520	59,400	71,280	71,280	71,280	71,280	71,280	71,280
Utilisation (hours/day)	4.00	5.00	6.00	6.00	6.00	6.00	6.00	6.00
Realisation (INR/unit)	20.00	20.80	21.63	22.50	23.40	24.33	25.31	26.32
Revenue from operations	9,50,400	12,35,520	15,41,929	16,03,606	16,67,750	17,34,460	18,03,839	18,75,992
Less: cost of power	2,85,120	3,70,656	4,62,579	4,81,082	5,00,325	5,20,338	5,41,152	5,62,798
Less: operator / CPO fee	95,040	1,24,740	1,57,172	1,65,031	1,73,283	1,81,947	1,91,044	2,00,596
Less: payment gateway charges	19,008	24,710	30,839	32,072	33,355	34,689	36,077	37,520
Gross contribution	5,51,232	7,15,414	8,91,339	9,25,421	9,60,788	9,97,486	10,35,566	10,75,079
Less: lease rent	0	0	0	0	0	0	0	0
Less: manpower	1,44,000	1,51,200	1,58,760	1,66,698	1,75,033	1,83,785	1,92,974	2,02,622
Less: administration	60,000	63,000	66,150	69,458	72,930	76,577	80,406	84,426
Less: marketing	36,000	37,800	39,690	41,675	43,758	45,946	48,243	50,656
Less: insurance	17,075	17,075	17,075	17,075	17,075	17,075	17,075	17,075
Less: repairs & upkeep	6,077	6,381	6,700	7,035	7,387	7,756	8,144	8,551
Less: CPMS subscription	0	2,832	2,832	2,832	2,832	2,832	2,832	2,832
Less: annual maintenance	0	0	0	0	0	0	0	0
Less: credit guarantee fee	24,148	22,538	19,318	16,099	12,879	9,659	6,439	3,220
EBITDA	2,63,932	4,14,587	5,80,814	6,04,550	6,28,893	6,53,856	6,79,453	7,05,696
EBITDA margin (%)	27.8	33.6	37.7	37.7	37.7	37.7	37.7	37.6
Less: depreciation	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429
Less: amortisation	0	0	0	0	0	0	0	0
EBIT	7,503	1,58,159	3,24,385	3,48,121	3,72,465	3,97,428	4,23,024	4,49,268
Less: interest on term loan	2,50,032	2,21,155	1,87,348	1,53,541	1,19,734	85,926	52,119	18,312
Profit before tax	(2,42,529)	(62,996)	1,37,037	1,94,581	2,52,731	3,11,501	3,70,905	4,30,955
Less: income tax	0	0	0	6,568	63,612	78,405	93,357	1,08,471
Profit after tax	(2,42,529)	(62,996)	1,37,037	1,88,013	1,89,119	2,33,096	2,77,548	3,22,484
Net margin (%)	-25.5	-5.1	8.9	11.7	11.3	13.4	15.4	17.2
Cash accruals (PAT + depreciation)	13,900	1,93,432	3,93,466	4,44,442	4,45,547	4,89,525	5,33,977	5,78,913

Particulars	Construction	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Promoter's contribution	13,00,274	-	-	-	-	-	-	-	-
Capital subsidy	0	-	-	-	-	-	-	-	-
Term loan drawdown	24,14,794	-	-	-	-	-	-	-	-
Profit after tax	-	(2,42,529)	(62,996)	1,37,037	1,88,013	1,89,119	2,33,096	2,77,548	3,22,484
Depreciation & amortisation	-	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429	2,56,429
Total sources	37,15,068	13,900	1,93,432	3,93,466	4,44,442	4,45,547	4,89,525	5,33,977	5,78,913
Capital expenditure	34,15,068	-	-	-	-	-	-	-	-
Repayment of term loan	-	1,60,986	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973
Total uses	34,15,068	1,60,986	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973
Net surplus / (deficit)	3,00,000	(1,47,086)	(1,28,540)	71,493	1,22,470	1,23,575	1,67,552	2,12,004	2,56,940
Closing cash balance	3,00,000	1,52,914	24,373	95,867	2,18,336	3,41,911	5,09,464	7,21,468	9,78,408

12. Projected balance sheet

Particulars	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
LIABILITIES								
Promoter's capital	13,00,274	13,00,274	13,00,274	13,00,274	13,00,274	13,00,274	13,00,274	13,00,274
Capital subsidy	0	0	0	0	0	0	0	0
Reserves & surplus	(2,42,529)	(3,05,525)	(1,68,488)	19,525	2,08,644	4,41,740	7,19,288	10,41,772
Term loan outstanding	22,53,808	19,31,835	16,09,863	12,87,890	9,65,918	6,43,945	3,21,973	0
Total liabilities	33,11,553	29,26,584	27,41,648	26,07,689	24,74,835	23,85,959	23,41,534	23,42,046
ASSETS								
Net fixed assets	31,58,639	29,02,210	26,45,782	23,89,353	21,32,924	18,76,495	16,20,066	13,63,638
Pre-operative expenses (unamortised)	0	0	0	0	0	0	0	0
Cash & bank balance	1,52,914	24,373	95,867	2,18,336	3,41,911	5,09,464	7,21,468	9,78,408
Total assets	33,11,553	29,26,584	27,41,648	26,07,689	24,74,835	23,85,959	23,41,534	23,42,046
Tangible net worth	10,57,745	9,94,749	11,31,786	13,19,799	15,08,918	17,42,014	20,19,562	23,42,046
TOL / TNW	2.13	1.94	1.42	0.98	0.64	0.37	0.16	0.00

Particulars	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Opening term loan balance	24,14,794	22,53,808	19,31,835	16,09,863	12,87,890	9,65,918	6,43,945	3,21,973
Interest charged	2,50,032	2,21,155	1,87,348	1,53,541	1,19,734	85,926	52,119	18,312
Principal repaid	1,60,986	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973	3,21,973
Closing term loan balance	22,53,808	19,31,835	16,09,863	12,87,890	9,65,918	6,43,945	3,21,973	0
Cash available for debt service	2,63,932	4,14,587	5,80,814	5,97,983	5,65,281	5,75,451	5,86,096	5,97,225
Debt service obligation	4,11,018	5,43,127	5,09,320	4,75,513	4,41,706	4,07,899	3,74,092	3,40,285
DSCR	0.64	0.76	1.14	1.26	1.28	1.41	1.57	1.76

Average DSCR: 1.19 | Minimum DSCR: 0.64

The month-wise repayment schedule is included in the machine-readable annexure at the end of this document.

14. Financial indicators

Indicator	Value	Benchmark / remark
Average DSCR	1.19	1.50 and above is generally acceptable
Minimum DSCR	0.64	Should not fall below 1.20 in any year
Project IRR	2.48%	Compared against the cost of capital
Equity IRR	-8.04%	Return to the promoter on contributed funds
NPV @ 12.0%	INR (12,36,841)	Positive NPV indicates value accretion
Payback period	7.2 years	Undiscounted, on project cash flows
Debt : equity ratio	1.86 : 1	Within normal term-lending norms
EBITDA margin — Year 1	27.8%	
TOL / TNW — terminal year	0.00	Falls as the loan amortises

Project IRR is computed on total project cost against post-tax operating cash flows with no terminal or salvage value assumed, which is the conservative treatment.

15. Break-even analysis

Particulars	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Contribution per unit (INR)	11.60	12.04	12.50	12.98	13.48	13.99	14.53	15.08
Fixed cost incl. depreciation & interest (INR)	7,93,761	7,78,410	7,54,302	7,30,840	7,08,057	6,85,985	6,64,662	6,44,123
Break-even energy sales (units)	68,428	64,631	60,321	56,293	52,530	49,020	45,750	42,707
Break-even as % of projected sales	144.0	108.8	84.6	79.0	73.7	68.8	64.2	59.9
Break-even utilisation (hours/day)	5.76	5.44	5.08	4.74	4.42	4.13	3.85	3.59
Cash break-even as % of projected sales	97.5	73.0	55.9	51.3	47.0	43.1	39.4	36.1
Cash break-even utilisation (hours/day)	3.90	3.65	3.35	3.08	2.82	2.58	2.37	2.16

Each scenario is a full re-run of the model with the stated variable changed and all other assumptions held constant.

Scenario	Project cost (INR)	Revenue Yr 1 (INR)	EBITDA Yr 1 (INR)	Avg DSCR	Min DSCR	Project IRR	Equity IRR	Payback (yrs)
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17. Risk assessment and mitigation

Risk	Description	Mitigation
Demand / utilisation	Charging volumes may take longer to build than projected.	Year 1 utilisation assumed at a conservative level; fleet and commercial-vehicle tie-ups to be pursued for anchor volumes. Sensitivity to lower utilisation is presented in Section 16.
Tariff / margin compression	Competition or regulation may compress the per-unit spread.	Cost of power is a pass-through in the pricing structure; the operating model retains a defined per-unit margin; sensitivity to a 10% tariff reduction is presented in Section 16.
Technology obsolescence	Charger standards and power ratings continue to evolve.	CCS2 is the prevailing Indian standard for DC fast charging; the CPMS is OCPP-compliant, allowing modular upgrades without replacing the electrical infrastructure.
Equipment downtime	Charger unavailability directly reduces revenue.	24-month manufacturer warranty followed by an annual maintenance contract; remote monitoring through the CPMS with defined uptime reporting.
Power supply	Grid outages or delays in the DISCOM sanction.	Dedicated service connection applied for at the design stage; site electrical design complies with the licensee's specification and IS 1180:2014.
Land tenure	Loss of site access would strand the assets.	Site is owned by the borrower, eliminating tenure risk.
Implementation / cost overrun	Delays or escalation during construction.	Fixed-price EPC quotation from the EPC partner; contingency of 3.0% built into the project cost; a 6-month moratorium covers the construction period.
Interest rate	An increase in the lending rate raises debt service.	Sensitivity to a 150 basis point increase is presented in Section 16.

18. SWOT analysis

Strengths	Weaknesses
• Policy-supported, de-licensed activity • Long asset life with low variable cost • Digital, prepaid collections — negligible receivables risk • Established EPC and CPMS partner	• High upfront capital intensity • Revenue concentrated at a single site • Utilisation dependent on EV adoption in the catchment • Power cost is the largest single input and is regulated
Opportunities	Threats
• Fleet, e-commerce and commercial vehicle electrification • Ancillary revenue from retail, F&B and advertising • State capital subsidies and concessional EV tariffs • Roaming and aggregator platform listings	• Competing stations in the same catchment • Faster-than-expected charging technology shifts • Adverse revisions to the EV charging power tariff • Slower EV penetration than projected

Approval / milestone	Authority	Status
Incorporation / firm registration	MCA / Registrar	To be confirmed
GST registration	GST department	To be confirmed
Udyam / MSME registration	Ministry of MSME	To be confirmed
Land lease deed / ownership document	Sub-registrar	To be confirmed
Power connection sanction	TSSPDCL	To be applied for
Electrical safety approval / CEIG clearance	Electrical Inspectorate	To be applied for
Local body trade licence / NOC	Municipal authority	To be applied for
Fire safety NOC (if applicable)	Fire services department	To be applied for

Activity	Timeline
Sanction and documentation	Month 1
Placement of order on the EPC partner	Month 1
DISCOM sanction and transformer works	Months 1 – 2
Civil works, canopy and site development	Months 2 – 3
Charger supply, installation and commissioning	Months 3 – 4
Trial run and commencement of commercial operations	Month 4

20. Employment generation and social impact

The project will directly employ site attendants, security and supervisory personnel with an annual manpower cost of INR 1,44,000 in Year 1, and will generate indirect employment through maintenance, housekeeping and allied services. By enabling zero-tailpipe-emission mobility in the catchment, the project supports national commitments on emission reduction and reduced dependence on imported fuel.

21. Security offered and credit guarantee

Particulars	Details
Primary security	Hypothecation of the charging equipment, transformer, panels and all plant and machinery created out of the bank's finance
Collateral / additional security	Hypothecation of plant, machinery and charging equipment created out of bank finance; personal guarantee of promoters.
Personal guarantee	Personal guarantees of the promoters listed in Section 3
Credit guarantee cover	CGTMSE cover proposed; annual guarantee fee of 1.00% of the outstanding has been provided for in the projections
Insurance	All assets to be comprehensively insured with the bank named as loss payee

22. Conclusion and request

The project is technically sound, but **on the assumptions set out in Section 9 it does not meet normal debt-service standards and is not recommended for sanction in its present configuration.** It generates an average DSCR of 1.19 with a minimum of 0.64, a project IRR of 2.48% and an equity IRR of -8.04%. Coverage

project does not generate enough cash to meet its obligations in those years from its own operations.

This is stated plainly because the alternative is worse for the applicant: a proposal that fails on coverage is normally declined after the promoter has already committed contribution money and site costs. Section 16 sets out which single changes move the position most — utilisation, tariff, capex and tenor are each tested there — and the proposal is better revisited on one of those levers than submitted as it stands.

No sanction is therefore requested on the present configuration. The financing structure examined above — a term loan of INR 24,14,794 (Rupees Twenty Four Lakh Fourteen Thousand Seven Hundred Ninety Four Only) over 96 months including a 6-month moratorium, against a promoter's contribution of INR 13,00,274 at 35.0% of project cost — is retained here so a revised case can be compared against it directly.

For M/s Illustrative Mobility Ventures Private Limited

Authorised Signatory

, Director

Date: 22.08.2026 Place: Illustrative town

Annexure — assumption register

Every figure in this report is generated from the applicant's inputs. The table below records the source of each key assumption so the appraising officer can trace it.

Parameter	Value used	Source
Charging capacity	60 kW	EPC quotation
Charger cost	INR 10,00,000 (ex-works)	EPC quotation
Power infrastructure cost	INR 12,00,000	EPC quotation
End-user tariff	INR 20.00/unit	EPC quotation
Cost of power	INR 6.00/unit	DISCOM EV tariff schedule / EPC quotation
Operator fee	INR 2.00/unit	EPC quotation
Utilisation Year 1	4.00 hours/day	EPC quotation — minimum engagement basis
Interest rate	10.50%	Bank's indicative rate — to be confirmed
Income tax rate	25.17%	Section 115BAA
AMC	5.0% of ex-works	EPC quotation — maintenance clause
CPMS subscription	INR 200/charger/month	EPC quotation

Prices for equipment not covered by a live quotation are indicative and must be replaced with a supplier quotation before submission.